Audits of Combined Financial Statements

December 31, 2020 and 2019



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LaPorte, APAC 111 Veterans Blvd. | Suite 600 Metairie, LA 70005 504.835.5522 | Fax 504.835.5535 LaPorte.com

Independent Auditor's Report

To the Board of Directors The Greater New Orleans Foundation

Report on the Financial Statements

We have audited the accompanying combined financial statements of The Greater New Orleans Foundation (the Foundation), which comprise the combined statements of financial position as of December 31, 2020 and 2019, the related combined statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the combined financial statements (collectively, the financial statements).

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Greater New Orleans Foundation as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Torte

A Professional Accounting Corporation

Metairie, LA May 27, 2021

THE GREATER NEW ORLEANS FOUNDATION Combined Statements of Financial Position December 31, 2020 and 2019

	2020		2019
Assets			
Cash and Cash Equivalents	\$ 2,077,	028 \$	2,618,750
Accounts and Interest Receivable	69,	846	100,248
Grants Receivable	940,	000	1,674,000
Unconditional Promises to Give, Net	3,430,	829	3,230,048
Investments	411,438,	949	375,976,815
Assets Held in Charitable Remainder Trusts	9,610,	847	9,713,644
Beneficial Interests in Remainder Trusts and			
Lead Trusts	696,	629	883,549
Property and Equipment, Net	12,072,	557	12,341,304
Real Estate Held	2,102,	500	2,947,500
Other Assets	1,014,	648	384,320
Total Assets	\$ 443,453,	833 \$	409,870,178
Liabilities and Net Assets Liabilities			
Accounts Payable	\$ 401,	268 \$	194,414
Grants Payable	1,013,		2,435,332
Loan Payable	508,		-
Liabilities Under Split-Interest Agreements	2,941,	552	3,165,503
Agency Funds	23,658,	391	22,625,351
Total Liabilities	28,522,	267	28,420,600
Net Assets			
Without Donor Restrictions	407.007	400	407 000 450
Board Designated for Endowment	197,097,		187,630,452
Available for Grants	185,849,		164,444,164
Operating	4,846,		4,348,891
Invested in Property and Equipment, Net With Donor Restrictions	12,072,	55/	12,341,304
Restricted to the Passage of Time	7,647,	864	7,717,535
Restricted for Specified Purpose	7,417,	745	4,967,232
Total Net Assets	414,931,	566	381,449,578
Total Liabilities and Net Assets	<u> </u>	833 \$	409,870,178

THE GREATER NEW ORLEANS FOUNDATION Combined Statement of Activities For the Year Ended December 31, 2020

	ithout Donor Restrictions					Total
Support and Revenues						
Contributions and Grants	\$ 33,532,242	\$	8,604,802	\$ 42,137,044		
Fees, Net	223,278		-	223,278		
Net Investment Return	34,603,797		-	34,603,797		
Change in Value of Split-Interest						
Agreements	225,199		234,556	459,755		
Other Income	178,489		-	178,489		
Net Assets Released from Restrictions	 6,458,516		(6,458,516)	-		
Total Support and Revenues	 75,221,521		2,380,842	77,602,363		
Expenses						
Program Services						
Grants	36,946,294		-	36,946,294		
Program Initiatives	4,037,239		-	4,037,239		
Supporting Services						
Management and General	1,708,556		-	1,708,556		
Development and Fundraising	 1,428,286		-	1,428,286		
Total Expenses	 44,120,375		-	44,120,375		
Change in Net Assets	31,101,146		2,380,842	33,481,988		
Net Assets, Beginning of Year	 368,764,811		12,684,767	381,449,578		
Net Assets, End of Year	\$ 399,865,957	\$	15,065,609	\$ 414,931,566		

THE GREATER NEW ORLEANS FOUNDATION Combined Statement of Activities For the Year Ended December 31, 2019

			With Donor Restrictions		Total
Support and Revenues					
Contributions and Grants	\$ 38,576,684	\$	4,752,655	\$	43,329,339
Fees, Net	164,291		-		164,291
Net Investment Return	47,358,057		-		47,358,057
Change in Value of Split-Interest					
Agreements	238,845		673,255		912,100
Other Income	11,838,912		-		11,838,912
Net Assets Released from Restrictions	 2,912,904		(2,912,904)		-
Total Support and Revenues	 101,089,693		2,513,006		103,602,699
Expenses					
Program Services					
Grants	28,010,286		-		28,010,286
Program Initiatives	3,819,587		-		3,819,587
Supporting Services					
Management and General	1,396,998		-		1,396,998
Development and Fundraising	 1,203,888		-		1,203,888
Total Expenses	 34,430,759		-		34,430,759
Change in Net Assets	66,658,934		2,513,006		69,171,940
Net Assets, Beginning of Year	 302,105,877		10,171,761		312,277,638
Net Assets, End of Year	\$ 368,764,811	\$	12,684,767	\$	381,449,578

THE GREATER NEW ORLEANS FOUNDATION Combined Statements of Functional Expenses For the Years Ended December 31, 2020 and 2019

	Program Services Supporting Services			Supporting Services					
Year Ended December 31, 2020	Grants Awarded		Program Initiatives	M	anagement and General		evelopment and undraising		Total
Grants	\$ 36,946,294	\$	-	\$	-	\$	-	\$	36,946,294
Salaries and Benefits	-		1,778,758		848,998		998,060		3,625,816
Professional Fees	-		1,450,777		330,525		151,747		1,933,049
Other Expenses	-		531,457		326,392		76,082		933,931
Communications and Development	-		28,835		85,253		92,726		206,814
Depreciation	-		130,679		63,668		74,400		268,747
Travel, Education, and Meetings	-		65,984		28,277		12,725		106,986
Office and Occupancy	 -		50,749		25,443		22,546		98,738
Total Functional Expenses	\$ 36,946,294	\$	4,037,239	\$	1,708,556	\$	1,428,286	\$	44,120,375

	Program Services			Supporting Services					
Year Ended December 31, 2019	Gra Awar		Program Initiatives	M	anagement and General		evelopment and undraising		Total
Grants	\$ 28,0	10,286	\$ -	\$	-	\$	-	\$	28,010,286
Salaries and Benefits		-	1,569,971		793,163		795,938		3,159,072
Professional Fees		-	1,178,703		294,396		71,086		1,544,185
Other Expenses		-	389,054		159,675		111,206		659,935
Communications and Development		-	275,305		43,271		102,667		421,243
Depreciation		-	134,844		67,422		67,422		269,688
Travel, Education, and Meetings		-	218,396		16,388		32,886		267,670
Office and Occupancy		-	53,314		22,683		22,683		98,680
Total Functional Expenses	\$ 28,0	10,286	\$ 3,819,587	\$	1,396,998	\$	1,203,888	\$	34,430,759

THE GREATER NEW ORLEANS FOUNDATION Combined Statements of Cash Flows For the Years Ended December 31, 2020 and 2019

	2020	2019
Cash Flows from Operating Activities		
Change in Net Assets	\$ 33,481,988	\$ 69,171,940
Adjustments to Reconcile Change in Net Assets to Net		
Cash (Used in) Provided by Operating Activities		
Net Realized and Unrealized Gain on Investments	(29,660,105)	(42,927,911)
Realized Gain on Sale of Real Estate Held	(510,350)	-
In-Kind Donations	(8,303,503)	(21,677,182)
Depreciation	268,747	269,688
(Increase) Decrease in Assets		
Accounts and Interest Receivable	30,402	(27,390)
Grants Receivable	734,000	(1,674,000)
Unconditional Promises to Give	(200,781)	669,471
Other Assets	(630,328)	(13,283)
Increase (Decrease) in Liabilities		
Accounts Payable	206,854	(211,501)
Grants Payable	(1,422,291)	(3,308,099)
Liabilities Under Split-Interest Agreements	(223,951)	163,536
Agency Funds	 1,033,040	4,330,892
Net Cash (Used in) Provided by Operating Activities	 (5,196,278)	4,766,161
Cash Flows from Investing Activities		
Decrease (Increase) in Assets Held in Charitable		
Remainder Trusts	102,797	(975,277)
Decrease in Beneficial Interests in Remainder Trusts		
and Lead Trusts	186,920	135,807
Proceeds from Sale of Investments	161,918,485	194,315,807
Proceeds from Sale of Real Estate Held	1,355,350	-
Purchases of Investments	(159,417,011)	(195,896,942)
Purchases of Property and Equipment	 -	(75,206)
Net Cash Provided by (Used in) Investing Activities	 4,146,541	(2,495,811)
Cash Flows from Financing Activities		
Proceeds from Loan Payable	 508,015	 -
Net Cash Provided by Financing Activities	 508,015	-
Net (Decrease) Increase in Cash and Cash Equivalents	(541,722)	2,270,350
Cash and Cash Equivalents, Beginning of Year	 2,618,750	348,400
Cash and Cash Equivalents, End of Year	\$ 2,077,028	\$ 2,618,750

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies

The Greater New Orleans Foundation (the Foundation) and its supporting organizations are a community foundation created to build charitable endowments and to assist the community in many areas. The Foundation administers many individual charitable funds, each established with a gift instrument describing either the general or specific purposes from which grants will be made. The Foundation's spending policy for endowed funds is based on a percentage of a twelve-quarter rolling average. The Foundation improves the quality of life for all citizens of the area, now and for future generations.

Grants - As a catalyst and resource for philanthropy, the Foundation demonstrates strategic grant making that invests in leaders and systematic change, builds irrevocable endowments for the community's changing issues and opportunities, and serves as a flexible and cost-effective vehicle for philanthropists to invest in their community.

Program Initiatives - The Foundation also provides program initiatives in the areas of civic leadership; economic opportunity; environment; workforce; and nonprofit leadership and effectiveness.

Basis of Accounting

The Foundation prepares its combined financial statements in accordance with accounting principles generally accepted in the United States of America, which involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

Combined Financial Statements

The combined financial statements of the Foundation include the accounts of The Greater New Orleans Foundation and 12 supporting organizations. All significant interorganizational accounts and transactions have been eliminated. Collectively, the entities are referred to as "the Foundation."

Supporting Organizations

Supporting organizations are affiliated charitable organizations, which enjoy the continuing involvement of their founders yet gain public charity status through their affiliation with the Foundation. During each of the years ended December 31, 2020 and 2019, one new supporting organization was added, which resulted in approximately \$19,000 of cash contributions in 2020 and approximately \$14.4 million of in-kind donations in 2019. These in-kind donations are reported in contributions and grants on the combined statement of activities. The net assets of the supporting organizations at December 31, 2020 and 2019 were \$36,232,561 and \$34,700,651, respectively, and are included in net assets without donor restrictions.

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Basis of Presentation

Financial statement presentation follows the recommendations of the *Not-for-Profit Entities* Topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). In accordance with these standards, the Foundation is required to report information regarding its financial position and activities according to the existence or absence of donor-imposed restrictions.

Net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets available for general use and not subject to donor restrictions. This category also includes board-designated net assets.

Net Assets With Donor Restrictions - Net assets representing contributed funds subject to specific donor-imposed restrictions contingent upon a specific purpose or a specific passage of time.

Accounting standards provide that if the governing body of an organization has the ability to remove a donor restriction, the contributions should be classified as net assets without donor restrictions. However, under the Foundation's governing instruments, certain assets are held as endowment funds until such time (if ever) as the governing body deems it prudent and appropriate to expend some part of the principal or appreciation. Accordingly, the financial statements classify all net assets that meet these criteria as net assets without donor restrictions but segregate the endowment funds from the remaining funds that are currently available for grants and administration.

Without Donor Restrictions

Endowment: Board-designated endowed net assets include those for which donors gave the Foundation variance power and a preference that the assets remain in perpetuity with the Foundation. The Board intends to spend from these assets only an amount allowable under its spending policy.

Available for Grants: Available for grants net assets include all non-endowed funds and that portion of endowed funds determined under the Foundation's spending policy to be available for grants.

Operating: Operating net assets include those used to provide supporting services for the Foundation and to produce income to offset administrative and operating expenses.

Invested in Property and Equipment, Net: Property and equipment net assets include all of the capital assets of the Foundation, net of accumulated depreciation.

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Basis of Presentation (Continued)

With Donor Restrictions

Restricted to the Passage of Time and *Restricted for Specified Purpose*: Contributions with donor-stipulated time or purpose restrictions are reported as revenues with donor restrictions. When the restrictions expire, net assets with donor restrictions are released to net assets without donor restrictions and reported in the combined statements of activities as net assets released from restrictions.

New Donations

New donations are recorded when all events required for the transfer of the assets from the donor to the Foundation have occurred.

Investments

In accordance with the *Not-for-Profit Entities* Topic of the FASB ASC, the Foundation's investments in marketable securities with readily determinable fair values, and all investments in debt securities are valued at their fair value in the combined statements of financial position. Investments also include an allocation to the asset class commonly referred to as alternative investments with net asset value (NAV) investments in private equity funds, hedge funds, and pooled investment funds. The Foundation has significant transparency into the underlying positions of the private equity funds. The Foundation cannot independently assess the value of these underlying positions through a public exchange or over the counter market. These investments are structured as limited liability corporations and are reported at NAV, which approximates fair value.

Net investment return reported in the combined statements of activities includes interest and dividends, net realized and unrealized gains and losses, and investment expenses. Interest and dividends are accrued when earned. Net realized and unrealized gains and losses are included in the change in net assets in the period in which they occur. Investment expenses are recognized in the period they are charged to the various investment accounts.

Fair Values of Financial Instruments

The Foundation follows the provisions of the *Fair Value Measurement* Topic of the FASB ASC. Accordingly, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The *Fair Value Measurement* Topic of the FASB ASC establishes a fair value hierarchy for inputs used in measuring fair market value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are those that market participants would use in pricing the asset or liability based on the best information available in the circumstances.

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Fair Values of Financial Instruments (Continued)

The fair value hierarchy is categorized into three levels based on the inputs as follows:

Level 1 - Pricing inputs are quoted prices in active markets for identical assets or liabilities. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.

Investments whose values are based on quoted market prices in active markets, and are therefore classified as Level 1, include common stocks, mutual funds, and money market securities.

Level 2 - Pricing inputs are other than quoted prices in active markets for identical assets, but the inputs are either directly or indirectly observable. Quoted prices are available, but the assets are traded less frequently and thus valuation is accomplished using similar securities, the parameters of which can be directly observed.

Investments classified as Level 2 trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations, or alternative pricing sources supported by observable inputs. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information. Investments classified as Level 2 include corporate and government bonds.

Level 3 - Pricing inputs are not observable in the market. Thus, valuation is accomplished using management's best estimate of fair value, with inputs into the determination of fair value that require significant management judgment or estimation.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 instruments include contributions expected to be collected in future periods and convertible notes of a public benefit corporation. When observable prices are not available for these assets, the Foundation uses one or more valuation techniques (e.g., market approach, income approach, or cost approach) for which sufficient and reliable data is available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted as appropriate for liquidity, credit, market, and/or other risk factors.

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Fair Values of Financial Instruments (Continued)

The inputs used by the Foundation in estimating the fair value of Level 3 investments include the original transaction price, recent transactions for the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Foundation in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs as an input, although those costs may have been capitalized as part of the security's cost. Due to the lack of observable inputs, assumptions used by the Foundation may significantly impact the resulting fair value and, therefore, the amounts reported in the Foundation's accompanying combined financial statements.

In some instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such instances, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement (see Note 12).

Promises to Give

Contributions are recognized when the donor makes a promise to give to the Foundation that is, in substance, unconditional. Contributions to be received after one year are discounted at an appropriate discount rate. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Management closely monitors outstanding balances throughout the year and writes off all balances that are considered uncollectable. The Foundation believes that all promises to give at December 31, 2020 and 2019 will be fully collected. Accordingly, no allowance for doubtful accounts is recorded.

Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

Property and Equipment, Net

Assets greater than \$2,500 are recorded at cost. Depreciation is provided using the straight-line method. Computer and office furniture and equipment are depreciated over a five- to ten-year period. Buildings are depreciated over fifty years.

Grants Payable

Grants payable are grants authorized but unpaid at year-end. The recipients of these grants are subject to routine performance requirements.

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Administrative Fees

The Foundation charges administrative fees to the various funds. Gross revenues are reported net of related expenses to the various funds. Net revenues from such assessments totaled \$223,278 and \$164,291 for the years ended December 31, 2020 and 2019, respectively.

Cash and Cash Equivalents

The Foundation considers investments in money market accounts to be cash equivalents, except for certain money market accounts maintained with investments at financial institutions which are reported as investments, as disclosed in Note 4.

Endowment Funds

The *Not-for-Profit Entities* Topic of the FASB ASC provides guidance on the net asset classification of endowment funds for a non-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA). This Topic requires additional disclosures about an organization's endowment funds (both donor-restricted endowment funds and board-designated endowment funds), which are disclosed in Note 11.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the combined statements of activities. The combined statements of functional expenses present the natural classification detail of expenses by function. Those expenses which cannot be specifically identified by function type are allocated on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and benefits; travel, education, and meetings; communications and development; professional fees; office and occupancy; depreciation; and other expenses, which are allocated to functions based upon time spent for the year ended December 31, 2020, which is a change from the method of head count for the year ended December 31, 2019.

Income Tax

The Foundation is exempt from federal income tax under Section 501(c)(3) of the U.S. Internal Revenue Code and is not a private foundation. Gifts to the Foundation are tax deductible.

Uncertain Tax Positions

Accounting principles generally accepted in the United States of America provide accounting and disclosure guidance about positions taken by an entity in its tax returns that might be uncertain. The Foundation believes it has appropriate support for any tax positions taken, and management has determined that there are no uncertain tax positions that are material to the combined financial statements.

Penalties and interest assessed by income taxing authorities, if any, would be included in income tax expense.

Notes to Combined Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Use of Estimates

The preparation of combined financial statements in conformity with accounting principles generally accepted in the United States of America includes the use of estimates that affect the combined financial statements. Accordingly, actual results could differ from those estimates.

Recent Accounting Pronouncements

In September 2020, the FASB issued Accounting Standards Update (ASU) 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, which requires a not-for-profit entity to present contributed nonfinancial assets in the statement of activities as a line item that is separate from contributions of cash or other financial assets. ASU 2020-07 also requires additional qualitative and quantitative disclosures about contributed nonfinancial assets received, disaggregated by category. This guidance is effective for fiscal years beginning after June 15, 2021. The Foundation is currently evaluating the impact ASU 2020-07 will have on its combined financial statements.

Note 2. Liquidity and Availability

The Foundation's expenses include grants, program initiatives, management and general expenses, and development and fundraising expenses.

As of December 31, 2020, financial assets available for general operating purposes within one year of the combined statement of financial position date comprise the following:

Cash and Cash Equivalents	\$ 857,878
Receivables and Other Assets	36,370
Short-Term Investments	2,753,842
Long-Term Investments Made Available for Current Use	 3,735,695
Total	\$ 7,383,785

In addition to the funds above that are available for general operating purposes, an additional amount of approximately \$8.4 million based on the current spending rate of 4% will be made available for granting during 2021, at the Board's discretion.

The Foundation manages its cash available for grant purposes by examining the purpose for which the fund was established. The majority of the funds that are not endowed are invested in the Foundation's short-term pool which includes allocations to money market funds and fixed income securities. These funds are subject to withdrawal at any time.

Notes to Combined Financial Statements

Note 2. Liquidity and Availability (Continued)

Endowment funds and other funds that meet certain criteria are generally invested in the long-term investment pool. Due to the nature of endowments being held in perpetuity, the Foundation suspends payouts when the value of an endowment falls below its historic gift balance. For additional information on the endowment spending policy, see Note 11.

Note 3. Promises to Give

Unconditional promises to give at December 31, 2020 and 2019 are as follows:

	2020	2019
Receivable in Less than One Year	\$ 3,068,017	\$ 2,909,774
Receivable in One to Five Years	91,333	90,000
Receivable in More than Five years	 300,281	300,281
Total Unconditional Promises to Give	3,459,631	3,300,055
Less: Discounts to Net Present Value	 (28,802)	(70,007)
Unconditional Promises to Give, Net	\$ 3,430,829	\$ 3,230,048

Interest rate assumptions used to calculate the discounts on various promises to give range from 0.10% to 0.93%.

Notes to Combined Financial Statements

Note 4. Investments

Investments consisted of the following as of December 31, 2020:

December 31, 2020	Fair Market Value	Cost or Assigned Amount
Common Stocks	\$ 42,612,249	\$ 28,969,162
Equity Mutual Funds	81,141,632	62,952,908
Bond Mutual Funds	35,419,068	33,860,583
Corporate and Government Bonds	35,533,684	34,424,807
Money Market Funds	38,389,875	38,389,873
Limited Liability Entities	89,278,857	58,744,448
Private Equity Funds	25,867,237	24,745,616
Hedge Funds	51,632,720	43,506,598
Pooled Investment Fund	11,563,627	4,595,988
Total	\$ 411,438,949	\$ 330,189,983

Investments consisted of the following as of December 31, 2019:

December 31, 2019	Fair Market Value	Cost or Assigned Amount
Common Stocks	\$ 41,153,875	\$ 31,232,511
Equity Mutual Funds	79,368,537	68,240,567
Bond Mutual Funds	29,477,013	27,714,059
Corporate and Government Bonds	40,010,135	39,309,182
Money Market Funds	28,099,388	28,099,388
Limited Liability Entities	73,423,513	53,636,138
Private Equity Funds	25,338,366	23,685,516
Hedge Funds	46,852,203	43,121,591
Pooled Investment Fund	12,253,785	6,844,189
Total	\$ 375,976,815	\$ 321,883,141

Notes to Combined Financial Statements

Note 5. Property and Equipment, Net

Property and equipment are summarized as follows by major classification at December 31, 2020 and 2019:

	20	20	2019
Land	\$1,	960,101 \$	1,960,101
Building	10,	658,692	10,658,692
Office Furniture and Equipment		575,060	575,060
Computer Equipment		4,706	7,225
	13,	198,559	13,201,078
Less: Accumulated Depreciation	(1,	126,002)	(859,774)
Property and Equipment Not	¢ 10	072 557 ¢	10 241 204
Property and Equipment, Net	ې ۱ ۷,	072,557 \$	12,341,304

Depreciation expense was \$268,747 and \$269,688 for the years ended December 31, 2020 and 2019, respectively.

Note 6. Agency Funds

Agency funds are funds in which the Foundation acts as a trustee and has a duty to hold and manage assets for the benefit of a specific beneficiary. Activity related to agency funds for the years ended December 31, 2020 and 2019 was as follows:

	2020	2019
Funds Received	\$ 730,542	\$ 3,311,304
Interest and Dividends	174,056	212,715
Gain on Investments	1,620,007	2,907,435
Disbursements to Beneficiaries	(1,398,151)	(2,027,994)
Administrative Fees	 (93,414)	(72,568)
Net Change	1,033,040	4,330,892
Beginning of Year	 22,625,351	18,294,459
End of Year	\$ 23,658,391	\$ 22,625,351

Notes to Combined Financial Statements

Note 7. Split-Interest Agreements

The Foundation's split-interest agreements at December 31, 2020 include six charitable remainder unitrusts, one charitable remainder annuity trust, four charitable gift annuities, and two charitable lead annuity trusts. The Foundation is named trustee on five of the unitrusts, the remainder annuity trust, and the four gift annuities.

Charitable remainder trusts (unitrusts and annuity trusts) provide for the payment of distributions to designated beneficiaries over the trusts' terms. At the end of the trusts' terms, the remaining assets are available for the Foundation's use. The portion of the trust attributable to the present value of the future benefits to be received by the Foundation is recorded as a contribution with donor restrictions in the combined statements of activities in the period the trust is established. Assets held in the charitable remainder trusts were \$9,610,847 and \$9,713,644 at December 31, 2020 and 2019, respectively, and are reported at fair market value in the Foundation's combined statements of financial position. Changes in fair market value of charitable remainder trusts are reflected as a change in net assets in the Foundation's combined statements of activities. On a quarterly basis, the Foundation reviews the need to revalue the liability to make distributions to the designated beneficiaries based on actuarial assumptions. The present values of the estimated future payments totaled \$2,659,612 and \$2,879,658 at December 31, 2020 and 2019, respectively, and are calculated using discount rates that range from 2.4% to 10.0% and applicable mortality tables.

The Foundation is the beneficiary of two charitable lead annuity trusts which are held by an unrelated third-party. The beneficial interests in the trusts totaled \$433,051 and \$609,127 at December 31, 2020 and 2019, respectively. The trusts annually pay 5.0% to 9.3% of the respective initial net fair market values of the trusts. These assets are reported at the present value of the estimated future distributions expected to be received by the Foundation in the Foundation's combined statements of financial position.

The net asset value of the charitable remainder trust for which the Foundation is not the trustee was \$263,578 and \$274,422 at December 31, 2020 and 2019, respectively. This trust is reported as beneficial interests in remainder trusts and lead trusts in the Foundation's combined statements of financial position and is stated at fair market value of the assets held in trust less the present value of future payments to the designated income beneficiaries.

Notes to Combined Financial Statements

Note 7. Split-Interest Agreements (Continued)

The portion of net assets related to the split-interest agreements that are classified as net assets with donor restrictions at December 31, 2020 and 2019 are as follows:

	2020	2019
Assets Held in Charitable Remainder Trusts Beneficial Interests in Charitable Remainder	\$ 9,610,847	\$ 9,713,644
Trusts and Lead Trusts	696,629	883,549
Total Assets	10,307,476	10,597,193
Liabilities Under Charitable Remainder Trusts	2,659,612	2,879,658
Total Liabilities	2,659,612	2,879,658
Net Assets with Donor Restrictions	\$ 7,647,864	\$ 7,717,535

The Foundation manages a gift annuity program in which assets were transferred to the Foundation. As of December 31, 2020, the Foundation pays \$28,706 annually to the donors until the donors' deaths. The assets of \$483,491 and \$478,903 at December 31, 2020 and 2019, respectively, are included in investments and the present value of estimated future payments of \$281,940 and \$285,845 at December 31, 2020 and 2019, respectively, are included in the liabilities under split-interest agreements in the Foundation's combined statements of financial position.

Note 8. Net Assets With Donor Restrictions

Net assets with donor restrictions as of December 31, 2020 and 2019 have the following donor restrictions on them:

2020	2019
\$ 7,094,246	\$ 4,636,896
323,499	330,336
7,647,864	7,717,535
\$ 15,065,609	\$ 12,684,767
	2020 \$ 7,094,246 323,499 7,647,864 <u>\$ 15,065,609</u>

Notes to Combined Financial Statements

Note 9. Release of Net Assets With Donor Restrictions

Net assets were released from restrictions by meeting the time restrictions or by incurring expenses satisfying the restricted purposes for the years ended December 31, 2020 and 2019 as follows:

	2020	2019
Restrictions Accomplished		
Program Funds Grants and Fees	\$ 6,147,452	\$ 2,810,230
Hurricane Relief Grants and Fees	6,837	102,674
Split-Interest - Other	 304,227	-
Total	\$ 6,458,516	\$ 2,912,904

Note 10. Pension Plan

The Foundation has a defined contribution pension plan for all employees. Employees are eligible to participate in the plan after completing six months of service. This plan specifies that the Foundation contribute on behalf of the employees based on their annual compensation. The Foundation's contribution was 8% of the employees' compensation for 2020 and 2019. Contributions were \$217,710 and \$179,736 for the years ended December 31, 2020 and 2019, respectively.

Note 11. Endowment Funds

As of December 31, 2020 and 2019, the Board of Directors had designated \$197,097,193 and \$187,630,452, respectively, of net assets for endowment purposes. Since these amounts resulted from an internal designation and are not donor-restricted, they are classified and reported as net assets without donor restrictions.

The Foundation follows a total return spending policy for its endowment funds. Endowment funds are invested for maximum total return (within acceptable risk parameters), without distinction between income and capital gains. The market value of the fund is measured over the past 12 quarters, and a percentage of the average of those values is made available for grants. This method appropriately puts the focus on the long-term growth of the fund. This, in turn, encourages the appropriate use of equities in the fund, helping the fund to grow at a rate greater than inflation. The annual percentage for 2020 and 2019 distributions is 4%. This percentage is evaluated each year and adjusted, as necessary.

Notes to Combined Financial Statements

Note 11. Endowment Funds (Continued)

The primary financial objective for the Foundation is to increase the real (inflation-adjusted) purchasing power of endowment assets and income after accounting for endowment spending, inflation, and costs of investment management. Endowment assets are invested in a well-diversified asset mix, which includes equity securities, fixed income securities, and alternative investments, that is intended to meet this objective. The Foundation has established a 5% real rate of return objective for the Foundation's portfolio. Actual returns in any given year may vary from this amount. Investment assets and the allocation among asset classes and strategies are managed to not expose the endowment assets to unacceptable levels of risk.

Composition of and changes in endowment net assets for the years ended December 31, 2020 and 2019 were as follows:

	2020	2019
Endowment Net Assets, Beginning of Year	\$ 187,630,452	\$ 151,643,842
Net Investment Return	19,939,978	39,926,279
Contributions	3,808,761	3,694,209
Amounts Appropriated for Expenditure	(8,280,658)	(7,833,747)
Other Transfers	(6,001,340)	199,869
Endowment Net Assets, End of Year	\$ 197,097,193	\$ 187,630,452

Notes to Combined Financial Statements

Note 12. Fair Value of Financial Instruments

The Foundation's assets recorded at fair value have been categorized based upon a fair value hierarchy in accordance with the *Fair Value Measurement* Topic of the FASB ASC. See Note 1 for a description of the Foundation's policies and valuation procedures.

The valuation of the Foundation's assets measured at fair value on a recurring basis at December 31, 2020 and 2019 are as follows:

December 31, 2020	Level 1	Level 2	Level 3	Net Balance
Common Stocks	\$ 42,612,249	\$ -	\$ -	\$ 42,612,249
Equity Mutual Funds	81,141,632	-	-	81,141,632
Bond Mutual Funds	35,419,068	-	-	35,419,068
Corporate and Government Bonds	-	34,958,785	574,899	35,533,684
Money Market Funds	38,389,875	-	-	38,389,875
Unconditional Promises to Give, Net	 -	-	3,430,829	3,430,829
Total Assets in the Fair Value Hierarchy	\$ 197,562,824	\$ 34,958,785	\$ 4,005,728	236,527,337
Assets Measured at Net Asset Value ^(a)				178,342,441
Total				\$ 414,869,778
December 31, 2019	Level 1	Level 2	Level 3	Net Balance
Common Stocks	\$ 41,153,875	\$ -	\$ -	\$ 41,153,875
Equity Mutual Funds	79,368,537	-	-	79,368,537
Bond Mutual Funds	29,477,013	-	-	29,477,013
Corporate and Government Bonds	-	39,435,236	574,899	40,010,135
Money Market Funds	28,099,388	-	-	28,099,388
Unconditional Promises to Give, Net	 -	-	3,230,048	3,230,048
Total Assets in the Fair Value Hierarchy	\$ 178,098,813	\$ 39,435,236	\$ 3,804,947	221,338,996
Assets Measured at Net Asset Value ^(a)				157,867,867

(a) In accordance with Subtopic 820-10, certain investments that were measured at net asset value (NAV) per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the combined statements of financial position.

The FASB issued a standard update pertaining to *Fair Value Measurements and Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share*. Fair values are determined by the use of calculated net asset value per ownership share.

Notes to Combined Financial Statements

Note 12. Fair Value of Financial Instruments (Continued)

The Foundation's investments at December 31, 2020 that feature NAV per share are as follows:

Category of Investment	Adjusted Fair Value Calculated Using NAV	Number of Funds	Remaining Life	Unfunded Commitments	Redemption Terms	Redemption Restrictions and Terms in Place at Year End
Private Equity Funds ^(a)	\$ 25,867,237	, 23 23	1 - 10 Years	\$ 8,832,257	Redemption not permitted during the life of the fund; distributions may be made at the discretion of the general partners	N/A
Hedge Funds ^(b)	51,632,720) 24	Open Ended	-	Full redemption with 90 day notice; 25% redeemed quarterly	Lockup of third tranche expires on 2 year anniversary (June 2021)
Limited Liability Entities ^(c)	89,278,857	' 18	Open Ended	2,739,767	Current	N/A
Pooled Investment Fund ^(d)	11,563,627	<u>′</u> 1	Open Ended	1,722,600	Quarterly redemptions with 180 day notice after initial lockup	Annual distribution election; minimum of 50% withdrawn paid in cash within 30 days; remainder up to 2 years
Total	<u>\$ 178,342,44</u>	=		\$ 13,294,624		

- (a) This category invests in private equity funds that employ multiple strategies, which may include venture capital, real estate, growth capital, leveraged buyouts and fund of funds. Funds invested in this category are very long-term in nature, and are considered illiquid until distributions are achieved, with limited secondary market for interests.
- (b) This category invests in hedge funds that pursue multiple strategies to diversify risks and reduce volatility. Funds incorporate a multi-strategy approach, which may include strategies such as equity long/short, market neutral, convertible arbitrage, event-driven, fixed-income arbitrage, global macro, capital structure arbitrage and quantitative.
- (c) This category invests in entities structured to provide limited liability for their investors. The entities were formed as funds primarily holding equity securities to provide above-average returns to investors in sectors such as federal government services, middle market power, energy, transportation, and agriculture.

Notes to Combined Financial Statements

Note 12. Fair Value of Financial Instruments (Continued)

(d) This category represents a private investment partnership suitable for the investment needs of endowed charitable organizations. The partnership's investment objective is to maximize annualized returns net of costs over rolling 10-year periods while adhering to the partnership's risk parameters. The partnership's broad return goal is to achieve a total return, over a majority of market cycles, that exceeds inflation plus 5% per annum.

The changes in investments and unconditional promises to give measured at fair value for which the Foundation has used Level 3 inputs to determine fair value are as follows:

	E	Level 3 Beginning Balance	and	: Realized Unrealized Is (Losses)	Net Payments and Gifts	Pur	Net chases d Sales	In (C	ransfers Dut) of evel 3	Level 3 Ending Balance
Unconditional Promises to Give, Net Corporate and Treasury Bonds	\$	3,230,048 574,899	\$	41,205 -	\$ 159,576 -	\$	-	\$	-	\$ 3,430,829 574,899
Total	\$	3,804,947	\$	41,205	\$ 159,576	\$	-	\$	-	\$ 4,005,728
December 31, 2019		Level 3 Beginning Balance	and	t Realized Unrealized is (Losses)	t Payments and Gifts		urchases d Sales	In (O	ransfers Out) of evel 3	Level 3 Ending Balance
Unconditional Promises to Give, Net Corporate and Treasury Bonds	\$	3,899,519 590,000	\$	107,412 (15,101)	\$ (776,883) -	\$	-	\$	-	\$ 3,230,048 574,899
Total	\$	4,489,519	\$	92,311	\$ (776,883)	\$	-	\$	-	\$ 3,804,947

Notes to Combined Financial Statements

Note 12. Fair Value of Financial Instruments (Continued)

The following disclosure is made in accordance with the requirements of the *Financial Instruments* Topic of the FASB ASC. Financial instruments are defined as cash and contractual rights and obligations that require settlement, directly or indirectly, in cash. Listed below are the carrying amounts of financial instruments which approximate fair value:

	Decembe	er 31, 2020	December 31, 2019			
	Carrying		Carrying			
	Amount	Fair Value	Amount	Fair Value		
Financial Assets						
Cash and Cash Equivalents	\$ 2,077,028	\$ 2,077,028	\$ 2,618,750	\$ 2,618,750		
Accounts and Interest Receivable	69,846	69,846	100,248	100,248		
Grants Receivable	940,000	940,000	1,674,000	1,674,000		
Unconditional Promises to Give, Net	3,430,829	3,430,829	3,230,048	3,230,048		
Investments	411,438,949	411,438,949	375,976,815	375,976,815		
Assets Held in Charitable Remainder						
Trusts	9,610,847	9,610,847	9,713,644	9,713,644		
Beneficial Interests in Charitable						
Remainder Trusts and Lead Trusts	696,629	696,629	883,549	883,549		
Financial Liabilities						
Accounts Payable	\$ 401,268	\$ 401,268	\$ 194,414	\$ 194,414		
Grants Payable	1,013,041	1,013,041	2,435,332	2,435,332		
Loan Payable	508,015	508,015	-	-		
Liabilities Under Split-Interest						
Agreements	2,941,552	2,941,552	3,165,503	3,165,503		

The carrying value of cash and cash equivalents, interest receivable, accounts payable, and grants payable approximates fair value because of the terms and relatively short maturity of these financial instruments.

Note 13. Loan Payable

On March 27, 2020, Congress enacted the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) which established the Paycheck Protection Program (PPP). The PPP was created to assist small businesses in paying their employees and certain other expenses during the COVID-19 crisis. The Foundation applied for a loan under the PPP and received from its bank proceeds of \$508,015 on April 5, 2020. The loan is forgivable if the Foundation meets certain criteria as established under the PPP. If not forgiven, payments of principal and interest are due monthly beginning August 4, 2021. The loan matures April 4, 2022 and bears interest at 0.98%.

Notes to Combined Financial Statements

Note 14. Related-Party Transactions

The majority of the board members and committee members of the Foundation also serve as board members of entities receiving grants and support from the Foundation. Each board member completes a conflict of interest declaration form annually. Those board members and committee members who have conflicts abstain from voting on grants if the beneficiary is one of these entities.

Note 15. Concentrations

The Foundation maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The amount in excess of the federally insured limits was approximately \$33,084,841 and \$24,127,816 for the years ended December 31, 2020 and 2019, respectively. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

For the year ended December 31, 2020, contributions from one donor totaled approximately \$5,800,000, representing approximately 14% of its contribution revenue. For the year ended December 31, 2019, contributions from one donor totaled approximately \$14,400,000, representing approximately 32% of its contribution revenue.

Note 16. Risks and Uncertainties

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern", and on March 11, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas, and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate the spread of it have had, and are expected to continue to have, an adverse impact on the economies and financial markets of many countries, including the geographical area in which the Foundation operates.

On March 27, 2020, the CARES Act was enacted to amongst other provisions, provide emergency assistance for individuals, families and businesses affected by the coronavirus pandemic. As discussed in Note 13, the Foundation's PPP loan may qualify for forgiveness. However, the Foundation may be required to repay its PPP loan to the extent the balance remains unforgiven.

Note 17. Subsequent Events

Management has evaluated subsequent events through the date that the combined financial statements were available to be issued, May 27, 2021, and determined that no events occurred that required disclosure. No subsequent events occurring after this date have been evaluated for inclusion in these combined financial statements.